

#### MACRO CRISIS, MICRO SOLUTIONS? ON MICROFINANCE AS A LEVER AGAINST POVERTY

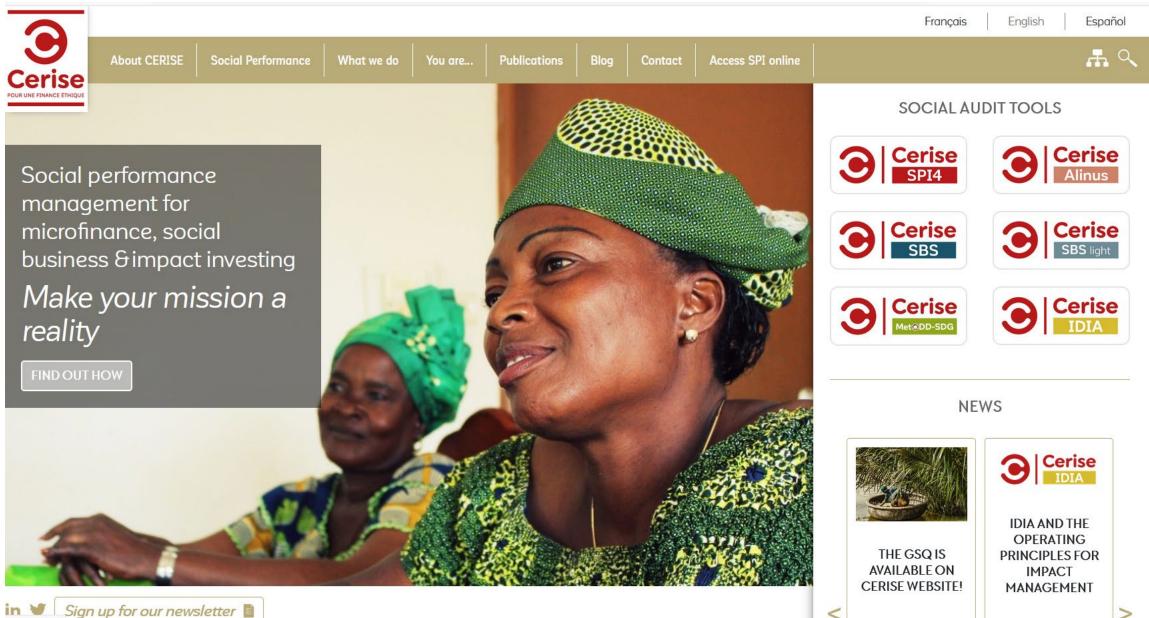
UCSIA U-turn series – Webinar 9 February 2021 Cécile Lapenu

## **3** main questions today!

- How effective is microfinance in the fight against poverty?
- Can it cope with this sort of crisis?
- Does microfinance need to be revisited?



## https://cerise-spm.org



# How effective is microfinance in the fight against poverty?



# How does it work?

- A small loan provided to a low-income person, excluded from traditional financial sector
- Loan is usually invested in income-generating activities in order to improve the livelihood of the clients
  - A microcredit in an emerging country : from 30 to 5000 €
  - A microcredit in a developed country : from 2 000 to 20 000 €



### Small amount

High impact











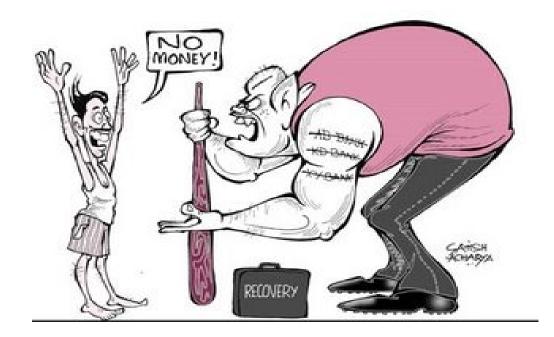


- The role of Microfinance: overpromised to start with on the fight against poverty
- It helps in consumption smoothing and support economic activities

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## **Changing perceptions of microfinance**

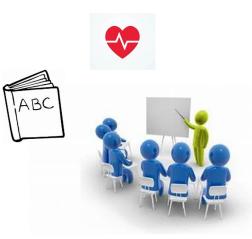
It's no longer taken for granted that just because you are doing microfinance, you are doing "good"!



Nor is it enough to <u>say</u> you have a social mission...because having a mission is not the same as achieving it. **Products and services:** Need to propose a wide range of adapted products to answer to different needs and preferences

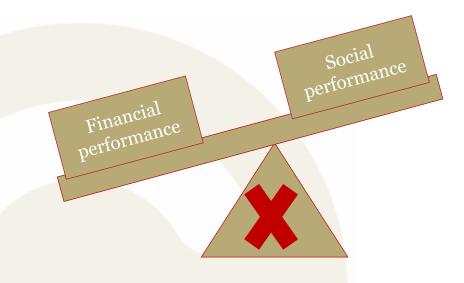
- Simple financial services : micro loans, loans for SMEs, savings, micro insurance
- Flexible repayment schedules
- Sometimes you need to form groups to get a loan
- Covering basic needs : productive, housing, education...
- Low financial cost, adapted to clients' needs (accessibility)
- Non-financial services : health, business development and financial literacy trainings, gender empowerment trainings...

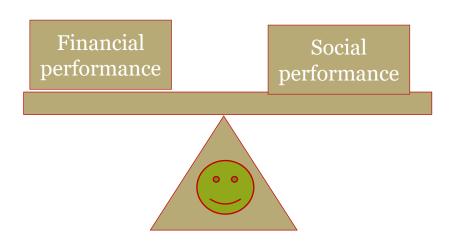




The underlying hypothesis of social performance Need to ensure balanced management: social objectives and financial sustainability

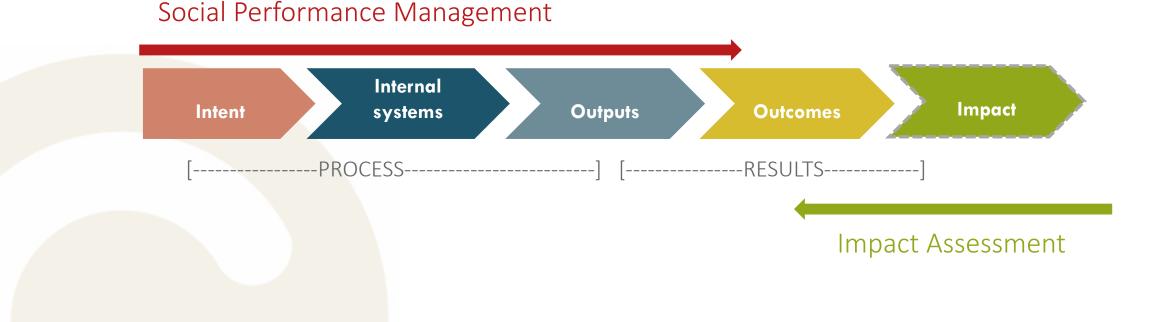
Strong commitment and effective management to the social mission will lead to better and positive impact on the clients/end-beneficiaries





## What do we mean by social performance?

- Social Performance: The effective translation of an institution's mission into practice in line with accepted social values.
- Social Performance Management (SPM): the implementation of management practices that put into practice the social mission of the institution.
- ⇒ wide range of tools and approaches now to guide MFIs to reach their social goals and protect their clients



## How effective is microfinance in the fight against poverty?

With a strong SPM, an institution is more likely to have loyal staff, loyal clients, and better impact but not necessarily poverty reduction

- Improved customer loyalty
- Less loan default / less overindebtedness
- Improved reputation

- Less staff turnover
- Better data to make decisions
- Better changes in clients' lives





# Can it cope with this sort of crisis?

# A platform for social change



- Information, support to the last mile
- built to cope with risks and crisis (savings in particular)



https://blog-brac-net.cdn.ampproject.org/c/blog.brac.net/how-brac-microfinance-is-responding-to-the-coronavirus-outbreak-in-bangladesh/amp/

# Coordination among stakeholders

### PLEDGE

### Key principles to protect microfinance institutions and their clients in the COVID-19 crisis

FIRST SIGNATORIES CRÉDIT AGRICOLE alterfin 🚯 ada icrofinance & Social Busines Cordaid 🖙 CIDR Pamiga Cerise CRÉDIT AGRICOLE CRÉDIT AGRICOLE S.A. InFiNe **FS** Impact Finance 22 mce Luxembourg Microfinance MICROFINANCE CENTRE and Development Fund Impact. Guaranteed. SIMA Rabo Foundation ADDITIONAL SIGNATORIES BAMBOO (-< CAPITAL PARTNERS **GAWA** kiva 🕜 Injaro VERDANT CAPITAI

High level of reactivity observed :

#### 3 options for using the tool

- Download Word version and integrate into existing client data collection processes
- The ValiData platform hosted by FINCA
- External company 60 Decibels

https://enketo.getvalidata.com/x/aFHc9O21

• « Client interview tool »: a joint survey rapidly conducted: understand the differences of impact among clients, and take informed decision to adapt a response, pushed by coordination of investors

• MOU and plegdes among investors to collectively answer to the crisis and adapt answers to the situation of the microfinance institutions



# Does microfinance need to be revisited?



## Needs for next steps

• No sector can remain the same in this challenging, evolving environment

• More coordination of actors to face the crisis: investors, TA support, regulators (avoiding over reaction but ensuring client protection)

• Scale / digital transformation to reach more clients

• Knowing more about clients/outcomes/actual changes, to make sure products and services answer their needs and preferences – Link with the SDG

• Promoting savings, insurance, and green products as a way to make clients more resilient to the next crisis

=> Next agenda for the Social Performance Task Force and CERISE as well as key players promoting coordination: European Microfinance Platform (e-MFP), DFIs, etc.



## Thanks, and let's discuss!!

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