**Taskforce on Climate-Related Financial Disclosures**

**Scenario analysis**

In 2018, we adopted the TCFD process for scenario analysis and investigated the implications of climate change on our business in 2030, which was selected as a nearer-term timeframe en route to 2050. The analysis exercise included an initial qualitative assessment of potential PLanTra MC responses in terms of business model, portfolio mix, investments in transition capabilities and technologies and the potential impact on strategic and financial plans. We considered two scenarios:

• a two-degree temperature increase scenario, consistent with the goals of the Paris Agreement; and

• a four-degree temperature rise situation, as an alternative high-emission scenario.

We identified additional operating costs that would be incurred under both a two-degree and four-degree scenario. In a two-degree situation, the majority of this increase would result from carbon prices or climate-related policy interventions. Under a four-degree scenario, PLanTra MC was more likely to face increased costs from operational disruption. Extreme weather events would become more frequent. Key outcomes of this scenario analysis were:

• raising climate change awareness internally and further integrating it into the business planning process;

• driving engagement with our training and mentoring programme; and

• identifying and disclosing several new climate-related challenges.

The results of the scenario analysis will be reviewed in line with the latest recommendations and guidance, and we intend to repeat it when relevant.

In 2019, further analysis of climate-related risks and opportunities was completed.